

# NATO Strategic Communications Centre of Excellence

Mr. Sebastian Bay
Senior Expert
Technical and Scientific Development Branch









# COE as the hub for the StratCom Community of Interest



### **COOPERATION WITH** UNIVERSITIES & THINK TANKS









### CONDUCTING SEMINARS, WORKSHOPS & CONFERENCES









### CONTRACTING EXPERTS AND RESEARCHERS







### **COOPERATION WITH** INTERNATION ORGANISATIONS









## **OWN EXPERTISE**







































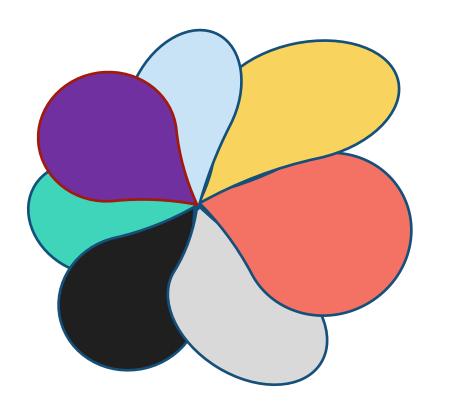


# Post-truth. Disinformation as a combat tool.

Are we prepared to face this new dimension of conflicts?



# What is the challenge with hostile messaging?



**Dimpey a set of set** ted, **Lessis ex** hared space



# A model of opinion formation





#### Something happens

New information, an event, news, scientific breakthrough, decision...

#### Experts, officials, sources

Experts, officials, representatives, scientists, eye witnesses, communicators *explain new information* 

#### Media and culture

Newspapers, television, radio, blogs, Facebook, Twitter *mediate new* information

#### Public sphere

New information filters through into a social context. An individual deliberates with their community, both social and para social.

You





DECEMBON DEDOD

### Countering Information Influence Activities

The State of the Art

# Vulnerabilites





#### Something happens

New information, an event, news, scientific breakthrough, decision...

#### Experts, officials, sources

Experts, officials, representatives, scientists, eye witnesses, communicators *explain new information* 

#### Media and culture

Newspapers, television, radio, blogs, Facebook, Twitter *mediate new* information

#### Public sphere

New information filters through into a social context. An individual deliberates with their community, both social and para social.

You

#### Media system vulnerability

- Forged evidence, manipulated sources
- Fake experts, eyewitnesses, commentators
- Fake media, hacked accounts/sites
- Amplification via bots, clickbait
- Unbalanced reporting





RESEARCH REPORT

### **Countering Information Influence Activities**

The State of the Art

# Vulnerabilites





#### Something happens

New information, an event, news, scientific breakthrough, decision...

#### Experts, officials, sources

Experts, officials, representatives, scientists, eye witnesses, communicators *explain new information* 

#### Media and culture

Newspapers, television, radio, blogs, Facebook, Twitter *mediate new* information

#### Public sphere

New information filters through into a social context. An individual deliberates with their community, both social and para social.

#### You

#### Public opinion vulnerability

- Social proof, fake proof
- Spiral of silence, bandwagon effects
- Outrage, polarisation, trolls
- Sockpuppets, memes
- Filter bubbles / echo chambers





DECEMBON DEDO

### Countering Information Influence Activities

The State of the Art

# Vulnerabilites





#### Something happens

New information, an event, news, scientific breakthrough, decision...

#### Experts, officials, sources

Experts, officials, representatives, scientists, eye witnesses, communicators *explain new information* 

#### Media and culture

Newspapers, television, radio, blogs, Facebook, Twitter *mediate new* information

#### Public sphere

New information filters through into a social context. An individual deliberates with their community, both social and para social.

You





DESENDON DEDORT

### Countering Information Influence Activities

The State of the Art

#### Cognitive vulnerability

- Bias confirmation
- Psychographic targeting
- Backfire effects (familiarity, overkill, worldview)

# What is legitimate influence?





# What is legitimate influence?



### **Deception**

Legitimate communication is open and transparent about its source, origins and purpose. Its contents are credible and can be verified. Therefore, deceptive information is by definition an illegitimate form of communication.

### Intention

Legitimate communication intends to contribute toward a constructive debate, even if the nature of the solution is contested. Information can be framed in a way that is persuasive and angled, but not entirely biased. Deliberately unbalanced information intended to benefit only one party is an indictor of illegitimacy.

## **Disruption**

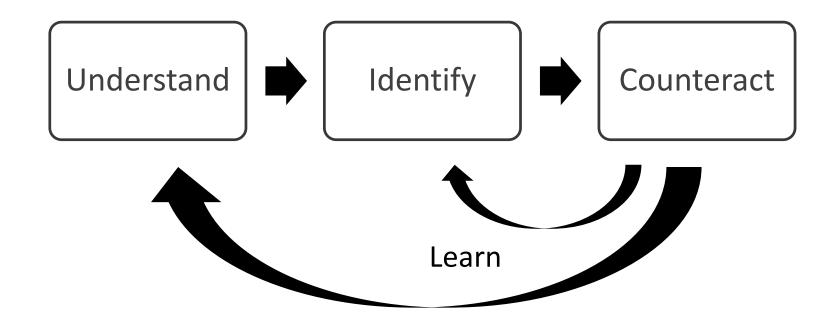
Legitimate communication is sometimes disruptive, for example in public demonstrations. Disruption can also take place on websites, where for example trolls undermine a discussion. Examples where disruption is not productive and is disproportionate to or outweighs the potential benefits of that disruption, may be an indication of illegitimacy.

### Interference

Legitimate communication rests, at least partly, on being personally affected by an issue. Do all of the parties involved in a debate actually have a stake in that debate? The clandestine involvement of a foreign power in an election, for example, would constitute illegitimate interference.

# Are we prepared to deal with this new dimension?





# Are we prepared to deal with this new dimension?



We are..

Reducing our vulnerabilities
Raising the threshold through preparedness

We understand the need to...
Use audience centric responses
Use value based responses

# Whole of society response





